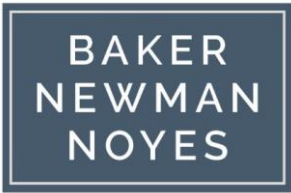


Joy in Childhood Foundation, Inc.

Audited Financial Statements

*December 31, 2021 and 2020
With Independent Auditors' Report*



INDEPENDENT AUDITORS' REPORT

Board of Directors
Joy in Childhood Foundation, Inc.

Opinion

We have audited the financial statements of Joy in Childhood Foundation, Inc. (the Foundation), which comprise the statement of financial position as of December 31, 2021, the related statements of activities and changes in net assets, functional expense and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as of December 31, 2021, and the results of its changes in net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Foundation and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Other Matter – December 31, 2020 Financial Statements

The financial statements of the Foundation, as of and for the year ended December 31, 2020, were audited by other auditors whose report dated May 28, 2021 expressed an unmodified opinion on those financial statements.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern within one year after the date the financial statements are issued or available to be issued.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control–related matters that we identified during the audit.

Baker Newman + Noyes LLC

Portland, Maine
June 7, 2022

JOY IN CHILDHOOD FOUNDATION, INC.

STATEMENTS OF FINANCIAL POSITION

December 31, 2021 and 2020

	<u>2021</u>	<u>2020</u>
<u>ASSETS</u>		
Assets:		
Cash and cash equivalents	\$3,620,544	\$1,061,561
Contributions receivable	2,815,290	3,996,691
Investments, short-term	746,731	2,499,498
Prepaid expenses and other current assets	<u>51,542</u>	<u>22,810</u>
Total current assets	7,234,107	7,580,560
Contributions receivable (long-term)	<u>348,882</u>	<u>249,250</u>
Total assets	<u>\$7,582,989</u>	<u>\$7,829,810</u>
<u>LIABILITIES AND NET ASSETS</u>		
Current liabilities:		
Accounts payable and accrued expenses	\$ 246,265	\$ 128,310
Grants payable	<u>599,648</u>	<u>841,866</u>
Total current liabilities	845,913	970,176
Long-term liabilities:		
Grants payable (long-term)	<u>216,509</u>	<u>299,700</u>
Total liabilities	1,062,422	1,269,876
Net assets:		
Without donor restrictions	5,483,080	5,841,247
With donor restrictions	<u>1,037,487</u>	<u>718,687</u>
Total net assets	<u>6,520,567</u>	<u>6,559,934</u>
Total liabilities and net assets	<u>\$7,582,989</u>	<u>\$7,829,810</u>

See accompanying notes.

JOY IN CHILDHOOD FOUNDATION, INC.

STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS

Years Ended December 31, 2021 and 2020

	2021			2020		
	Without Donor <u>Restrictions</u>	With Donor <u>Restrictions</u>	<u>Total</u>	Without Donor <u>Restrictions</u>	With Donor <u>Restrictions</u>	<u>Total</u>
Revenue:						
Contributions	\$10,440,105	\$ 600,000	\$11,040,105	\$7,880,350	\$ 52,452	\$7,932,802
Fundraising	1,695,968	18,800	1,714,768	131,121	436,000	567,121
Services received from personnel of Dunkin' Brands Group, Inc. and affiliates	94,988	–	94,988	282,287	–	282,287
Net investment income	453	–	453	47,679	–	47,679
Net assets released from restriction	<u>300,000</u>	<u>(300,000)</u>	<u>–</u>	<u>832,500</u>	<u>(832,500)</u>	<u>–</u>
Total revenue	12,531,514	318,800	12,850,314	9,173,937	(344,048)	8,829,889
Expenses:						
Grants	6,159,011	–	6,159,011	5,011,046	–	5,011,046
Program	3,602,940	–	3,602,940	1,325,286	–	1,325,286
General and administrative	414,710	–	414,710	378,071	–	378,071
Services received from personnel of Dunkin' Brands Group, Inc. and affiliates	94,988	–	94,988	282,287	–	282,287
Fundraising	<u>2,618,032</u>	<u>–</u>	<u>2,618,032</u>	<u>1,459,030</u>	<u>–</u>	<u>1,459,030</u>
Total expenses	<u>12,889,681</u>	<u>–</u>	<u>12,889,681</u>	<u>8,455,720</u>	<u>–</u>	<u>8,455,720</u>
Change in net assets	(358,167)	318,800	(39,367)	718,217	(344,048)	374,169
Net assets, beginning of year	<u>5,841,247</u>	<u>718,687</u>	<u>6,559,934</u>	<u>5,123,030</u>	<u>1,062,735</u>	<u>6,185,765</u>
Net assets, end of year	<u>\$ 5,483,080</u>	<u>\$1,037,487</u>	<u>\$ 6,520,567</u>	<u>\$5,841,247</u>	<u>\$ 718,687</u>	<u>\$6,559,934</u>

See accompanying notes.

JOY IN CHILDHOOD FOUNDATION, INC.

STATEMENTS OF FUNCTIONAL EXPENSES

Years Ended December 31, 2021 and 2020

	2021						
	Program Activities			Supporting Activities			
	Grants	Program	Total Program Expenses	General and Administrative	Fund-raising	In-kind	Total Expenses
Expenses:							
Grants	\$6,159,011	\$ —	\$6,159,011	\$ —	\$ —	\$ —	\$ 6,159,011
Event expenses	—	—	—	—	199,412	—	199,412
Canister expenses	—	—	—	—	26,324	—	26,324
Support and venue rentals	—	—	—	—	56,685	—	56,685
Merchandise and branded goods	—	1,184	1,184	1,065	1,506,101	—	1,508,350
Public relations	—	261	261	110,325	1,232	—	111,818
Advertising and communications	—	14,503	14,503	45,505	116,888	—	176,896
Management fees	—	151,229	151,229	60,490	393,185	—	604,904
Professional fees	—	—	—	125,185	4,910	—	130,095
Dog expenses	—	2,470	2,470	—	—	—	2,470
Printing expenses	—	—	—	—	76,620	—	76,620
Software, maintenance and training	—	13,318	13,318	8,647	10,679	—	32,644
Bank and credit card fees	—	—	—	7,822	40,527	—	48,349
Travel and meeting expenses	—	—	—	12,062	2,797	—	14,859
State filing fees	—	—	—	18,197	—	—	18,197
Insurance and office related expenses	—	—	—	25,412	422	—	25,834
Bad debt expenses	—	—	—	—	182,250	—	182,250
Services received from personnel of Dunkin' Brands Group, Inc. and affiliates	—	—	—	—	—	94,988	94,988
Inkind contributions and services	—	3,419,975	3,419,975	—	—	—	3,419,975
	<u>\$6,159,011</u>	<u>\$3,602,940</u>	<u>\$9,761,951</u>	<u>\$414,710</u>	<u>\$2,618,032</u>	<u>\$ 94,988</u>	<u>\$12,889,681</u>

	2020						
	Program Activities			Supporting Activities			
	Grants	Program	Total Program Expenses	General and Administrative	Fund-raising	In-kind	Total Expenses
Expenses:							
Grants	\$5,011,046	\$ —	\$5,011,046	\$ —	\$ —	\$ —	\$ 5,011,046
Event expenses	—	—	—	—	27,553	—	27,553
Canister expenses	—	—	—	—	25,958	—	25,958
Support and venue rentals	—	—	—	—	3,468	—	3,468
Merchandise and branded goods	—	1,210	1,210	22,804	895,081	—	919,095
Public relations	—	4,494	4,494	106,315	318	—	111,127
Advertising and communications	—	9,720	9,720	7,045	5,698	—	22,463
Management fees	—	119,818	119,818	47,927	311,528	—	479,273
Professional fees	—	—	—	116,156	—	—	116,156
Dog expenses	—	3,787	3,787	—	—	—	3,787
Printing expenses	—	—	—	522	73,537	—	74,059
Software, maintenance and training	—	450	450	29,450	5,841	—	35,741
Bank and credit card fees	—	—	—	12,576	23,676	—	36,252
Travel and meeting expenses	—	72	72	6,082	—	—	6,154
State filing fees	—	—	—	9,038	—	—	9,038
Insurance and office related expenses	—	—	—	20,156	889	—	21,045
Bad debt expenses	—	—	—	—	85,483	—	85,483
Services received from personnel of Dunkin Brands Group, Inc. and affiliates	—	—	—	—	—	282,287	282,287
Inkind contributions and services	—	<u>1,185,735</u>	<u>1,185,735</u>	—	—	—	<u>1,185,735</u>
	<u>\$5,011,046</u>	<u>\$1,325,286</u>	<u>\$6,336,332</u>	<u>\$378,071</u>	<u>\$1,459,030</u>	<u>\$282,287</u>	<u>\$ 8,455,720</u>

See accompanying notes.

JOY IN CHILDHOOD FOUNDATION, INC.

STATEMENTS OF CASH FLOWS

Year Ended December 31, 2021 and 2020

	<u>2021</u>	<u>2020</u>
Cash flow from operating activities:		
Change in net assets	\$ (39,367)	\$ 374,169
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Accretion of long-term grants payable to present value	9,451	300
Changes in operating assets and liabilities:		
Contributions receivable	1,081,769	(63,361)
Prepaid expenses and other current assets	(28,732)	(1,358)
Accounts payable and accrued expenses	117,955	(83,363)
Grants payable	<u>(334,860)</u>	<u>(190,707)</u>
Net cash provided by operating activities	806,216	35,680
Cash flows from investing activities:		
Purchases of investments	(996,000)	(1,487,850)
Maturity of investments	<u>2,748,767</u>	<u>1,476,000</u>
Net cash provided (used) by investing activities	<u>1,752,767</u>	<u>(11,850)</u>
Increase in cash and cash equivalents	2,558,983	23,830
Cash and cash equivalents at beginning of year	<u>1,061,561</u>	<u>1,037,731</u>
Cash and cash equivalents at end of year	<u>\$ 3,620,544</u>	<u>\$ 1,061,561</u>

See accompanying notes.

JOY IN CHILDHOOD FOUNDATION, INC.

NOTES TO FINANCIAL STATEMENTS

Years Ended December 31, 2021 and 2020

1. Nature of Operations

Joy in Childhood Foundation, Inc. (the Foundation) was created in July 2007. The Foundation is a not-for-profit corporation that serves its neighborhoods by providing financial assistance, building capacity, developing partnerships, and encouraging volunteerism. Through charitable grants and partnerships, the Foundation ensures the basic needs of communities are met through hunger relief and children's health. The majority of the Foundation's officers and directors consist of employees of Dunkin' Brands Group, Inc. and franchisees under the Dunkin' Donuts and Baskin-Robbins brands.

2. Summary of Significant Accounting Policies

Basis of Presentation

The financial statements of the Foundation have been prepared on the accrual basis of accounting. The significant accounting policies followed are described below to enhance the usefulness of the financial statements to the reader.

Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) Subtopic 958-205, *Not-for-Profit Entities Presentation of Financial Statements*, provides guidance on the presentation of financial statements for not-for-profit entities. Accordingly, net assets and changes therein are classified as follows:

Without Donor Restrictions – Net assets that are not subject to donor-imposed restrictions. The Foundation may designate portions of its net assets not subject to donor-imposed restrictions as board designated for various purposes.

With Donor Restrictions – Net assets subject to donor-imposed stipulations that may be met either by actions of the Foundation and/or the passage of time. In most cases, the donor-imposed stipulations are temporary in nature and the assets are released from restrictions when the specified time elapses or actions have been taken to meet the restrictions.

Revenue

Due to the outbreak of coronavirus (COVID-19) that emerged globally in early 2020, the Foundation experienced a decline in its fundraising activities with the cancellation of events, which was offset by an increase in contributions. During 2021, the Foundation resumed fundraising activities at levels consistent with pre-pandemic activity. The Foundation reported fundraising revenue in 2021 of \$1,714,768 compared to \$567,121 in 2020. Additionally, the Foundation recorded contribution revenue of \$11,040,105 in 2021 compared to \$7,932,802 in 2020.

JOY IN CHILDHOOD FOUNDATION, INC.

NOTES TO FINANCIAL STATEMENTS

Years Ended December 31, 2021 and 2020

2. Summary of Significant Accounting Policies (Continued)

Contributions

Unconditional promises to give are recognized as revenue when a donor commitment is received. All contributions are considered to be available for use without donor restrictions unless specifically restricted by the donor. Amounts received that are designated for future periods or are restricted by the donor for specific purposes are reported as with donor restrictions contributions.

Contributions to be received in future years are discounted at the Foundation's borrowing rate. Amortization of the discount is recorded as additional contribution revenue.

Unconditional promises to give are recorded in the financial statements as contributions receivable and revenue in the appropriate net asset category. Conditional promises to give are recognized only when the conditions on which they depend are substantially met and the promises become unconditional. A donor restriction expires when a stipulated time restriction ends or when a purpose is accomplished.

Upon expiration, with donor restrictions net assets are reclassified to without donor restrictions net assets and are reported in the statements of activities and changes in net assets as net assets released from restrictions.

Services Received From Personnel of Dunkin' Brands Group, Inc.

The Foundation recognizes as revenue and expense all services received from personnel of Dunkin' Brands Group, Inc. and affiliates that directly benefit the Foundation. Those services are measured at the cost recognized by Dunkin' Brands Group, Inc. and affiliates for the personnel providing those services. Based on an analysis of the estimated percentage of time individuals who were identified as supporting the Foundation spend in a given year and the annual salary and benefits of each individual, the Foundation recognized \$94,988 and \$282,287 for the years ended December 31, 2021 and 2020, respectively, as revenue and expense.

Donated Assets

Noncash donations are recorded as contributions at their estimated fair values at the date of donation. The Foundation recognized noncash donations of \$3,419,975 and \$1,185,735 for the years ended December 31, 2021 and 2020, respectively.

Grants

Unconditional grants are recognized in the financial statements when the Foundation makes a written or oral agreement to contribute to an organization or when approved by the board of directors and the Foundation has an obligation to an organization. Conditional grants are expensed and considered payable in the period the conditions are substantially satisfied. Grants to be paid in future years are discounted at the Foundation's borrowing rate. Amortization of the discount is recorded as additional grant expense.

JOY IN CHILDHOOD FOUNDATION, INC.

NOTES TO FINANCIAL STATEMENTS

Years Ended December 31, 2021 and 2020

2. Summary of Significant Accounting Policies (Continued)

Income Taxes

The Foundation is recognized by the Internal Revenue Service (IRS) as an organization described in Internal Revenue Code (IRC) Section 501(c) and is generally exempt from federal income taxes under IRC Section 501(a). The Foundation met the IRS qualifications for public charity status for the 60-month periods ended December 31, 2021 and 2020 and, as such, has terminated private foundation status and is currently operating as a public charity organized under IRS Section 501(c)(3).

The Foundation follows the guidance of FASB ASC 740, *Income Taxes*, related to uncertainties in income taxes, which prescribes a threshold of more likely than not for recognition and derecognition of tax positions taken or expected to be taken in a tax return. The Foundation believes it has taken no significant uncertain tax positions as of December 31, 2021 and 2020.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Functional Expenses

The costs of program and supporting services activities have been summarized on a functional basis in the statement of activities. The statement of functional expenses present the natural classification detail of expenses by function. The financial statements report certain expense categories that are attributable to more than one program service or support function. Accordingly, certain costs have been allocated based on direct costs, usage and employee time.

Concentration of Credit Risk

The Foundation maintains its cash and cash equivalents in accounts that may, at times, exceed insurers' limits. The Foundation has not experienced any losses in such accounts and believes that it is not exposed to any significant credit risk relating to its cash and cash equivalents.

Risks and Uncertainties

On March 11, 2020, the World Health Organization declared the outbreak of coronavirus (COVID-19) a pandemic. The recent COVID-19 outbreak could negatively impact, for some period of time, the overall economy as well as certain business segments. Investment markets have experienced increased volatility which may negatively affect the carrying value of the Foundation's investments. Any potential future impact on the Foundation's operations is unknown at this time.

JOY IN CHILDHOOD FOUNDATION, INC.

NOTES TO FINANCIAL STATEMENTS

Years Ended December 31, 2021 and 2020

2. Summary of Significant Accounting Policies (Continued)

New Accounting Pronouncement

In September 2020, the FASB issued Accounting Standards Update (ASU) No. 2020-07, *Not-for-Profit Entities (Topic 958): Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets*. ASU 2020-07 enhances the presentation of disclosure requirements for contributed nonfinancial assets. ASU 2020-07 requires entities to present contributed nonfinancial assets as a separate line item in the statements of activities and disclose the amount of contributed nonfinancial assets recognized within the statements of activities by category that depicts the type of contributed nonfinancial assets, as well as a description of any donor-imposed restrictions associated with the contributed nonfinancial assets and the valuation techniques used to arrive at a fair value measure at initial recognition. ASU 2020-07 is effective for the Foundation beginning January 1, 2022, with early adoption permitted. The Foundation is currently evaluating the impact of the pending adoption of ASU 2020-07 on its financial statements.

Subsequent Events

Events occurring after the statements of financial position date are evaluated by management to determine whether such events should be recognized or disclosed in the financial statements. Management has evaluated subsequent events through June 7, 2022 which is the date the financial statements were available to be issued.

3. Contributions Receivable

The Foundation has received contributions that will be paid over a period of time. Contributions that will be received beyond the next year have been presented at their net present value.

The following table summarizes the Foundation's contributions receivable as of December 31:

	<u>2021</u>	<u>2020</u>
Receivables in less than one year	\$2,815,290	\$3,996,691
Receivables in one to five years	<u>349,442</u>	<u>249,625</u>
	3,164,732	4,246,316
Less discounts to net present value	<u>(560)</u>	<u>(375)</u>
Contributions receivable, net	<u>\$3,164,172</u>	<u>\$4,245,941</u>

JOY IN CHILDHOOD FOUNDATION, INC.

NOTES TO FINANCIAL STATEMENTS

Years Ended December 31, 2021 and 2020

4. Grants Payable

The Foundation has grants payable in the amount of \$816,157 and \$1,141,566 as of December 31, 2021 and 2020, respectively. Grants payable due more than one year from the date of the accompanying statements of financial position are recorded net of a discount to reflect the present value of future cash flows. There was an accretion of grants payable of \$9,451 and \$300 for the years ended December 31, 2021 and 2020, respectively.

The expected payment period for the grants payable is as follows as of December 31:

	<u>2021</u>	<u>2020</u>
Payable in less than one year	\$599,648	\$ 841,866
Payable in one to five years	<u>225,960</u>	<u>300,000</u>
	825,608	1,141,866
Less discount to present value	<u>(9,451)</u>	<u>(300)</u>
	<u>\$816,157</u>	<u>\$1,141,566</u>

5. Investments

Investments are reported at fair value. Interest and dividends on these investments, as well as both realized and unrealized gains and losses, are included in the statement of activities and changes in net assets. The Foundation's investments consist primarily of fixed income securities as of December 31, 2021 and 2020.

The Foundation utilizes the three-level hierarchy for the recognition and disclosure of fair value measurements. The categorization of assets and liabilities within this hierarchy is based upon the lowest level of input that is significant to the measurement of fair value. The three levels of hierarchy consist of the following:

Level 1 - Inputs to the valuation methodology are unadjusted quoted prices in active markets for identical assets or liabilities that the Foundation has the ability to access at the measurement date.

Level 2 - Inputs to the valuation methodology are quoted prices for similar assets and liabilities in active markets, quoted prices in markets that are not active or inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the instrument.

Level 3 - Inputs to the valuation methodology are unobservable inputs based upon the Foundation's best estimate of inputs market participants could use in pricing the asset or liability at the measurement date, including assumptions about risk.

JOY IN CHILDHOOD FOUNDATION, INC.

NOTES TO FINANCIAL STATEMENTS

Years Ended December 31, 2021 and 2020

5. Investments (Continued)

The fair value category into which a particular asset or liability is classified is determined by the lowest level of input that is significant to measuring the value of the individual item. Assessing the significance of particular inputs to the valuation of individual assets and liabilities requires significant judgment. The Foundation has classified the securities pursuant to the fair value hierarchy utilizing the market approach. As of December 31, 2021 and 2020, the carrying value of the Foundation's financial instruments were equal to the fair market value. The following table summarizes the Foundation's investments within the fair value hierarchy as of December 31:

	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
<u>2021</u>				
Investments – certificates of deposit	\$ <u>—</u>	\$ <u>746,731</u>	\$ <u>—</u>	\$ <u>746,731</u>
<u>2020</u>				
Investments – certificates of deposit	\$ <u>—</u>	\$ <u>2,499,498</u>	\$ <u>—</u>	\$ <u>2,499,498</u>

All certificates of deposit mature within the next year.

6. Net Assets With Donor Restrictions

Net assets with donor restrictions consist of contributions received from donors whose use by the Foundation is limited by donor-imposed stipulations based on time requirements. The restricted amounts, net of discounts, were \$1,037,487 and \$718,687 as of December 31, 2021 and 2020, respectively.

7. Liquidity and Availability of Financial Assets

As of December 31, 2021, the Foundation has \$7,182,565 of financial assets available within one year of the balance sheet date consisting of cash of \$3,620,544, contributions receivable of \$2,815,290, and short-term investments of \$746,731. None of the financial assets are subject to donor or other contractual restrictions that make them unavailable for general expenditure within one year of December 31, 2021. The contributions receivable are subject to time restrictions, but will be collected and available for use within one year.

The Foundation manages its liquidity by developing and adopting annual operating budgets that provide sufficient funds for general expenditures. Regular reporting occurs and is reviewed by the Finance Committee on a monthly basis.

As part of its liquidity management, the Foundation invests cash in excess of daily requirements in various investments including certificates of deposits and treasury instruments.

JOY IN CHILDHOOD FOUNDATION, INC.

NOTES TO FINANCIAL STATEMENTS

Years Ended December 31, 2021 and 2020

8. Related-Party Transactions

During the years ended December 31, 2021 and 2020, the Foundation reimbursed Dunkin' Brands Group, Inc. \$604,904 and \$479,273, respectively, for certain personnel costs. Additionally, as described in Note 2, an estimate of the cost of services provided to the Foundation by Dunkin' Brands Group, Inc. and affiliates is recognized as services are received from Dunkin' Brands Group, Inc. and affiliates in the accompanying statements of activities.